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DOD's Enterprise Resource Planning (ERP) System Implementation Efforts United States. Congress. House. Committee on Armed Services. Panel on Defense Financial Management and Auditability Reform,2012 **Financial Management and Business Transformation at the Department of Defense** United States. Congress. Senate. Committee on Armed Services. Subcommittee on Readiness and Management Support,2012 **How the Army Runs: A Senior Leader Reference Handbook, 2011-2012** U.S. Army War College,2013-05-20 The U S Army War College USAWC is proud to present the 28th Edition of How the Army Runs A Senior Leader Reference Handbook 2011 2012 Publication of this text at this time when the Army has been at war for almost a decade has almost completed restructuring of its operating force and is addressing the structure of the generating force as well as completing formidable base closure and restationing actions gives credence to the enduring truth that in order to be successful the Army must sustain and improve itself while it is fully committed to the Nation s bidding The systems and processes documented and explained in this work are designed to do just that This text was prepared under the direction of the faculty of the Department of Command Leadership and Management It is intended to be used in an academic environment during the study of the systems and processes used to develop and sustain trained and ready combat forces to be used by the Combatant Commanders **Resource Management** ,2005

How the Army Runs: A Senior Leader Reference Handbook, 2017-2018 (31st Edition) U.S. Army War College,2018-11-19 This text explains and synthesizes the functioning and relationships of numerous Defense Joint and Army organizations systems and processes involved in the development and sustainment of trained and ready forces for the Combatant Commanders It is designed to be used by the faculty and students at the U S Army War College as well as other training and educational institutions as they improve their knowledge and understanding of How the Army Runs We are proud of the value that senior commanders and staffs place in this text and are pleased to continue to provide this reference

Field Manual FM 1-06 Financial Management Operations April 2014 Us Army, United States Government,2014-04-27 This manual Field Manual FM 1 06 Financial Management Operations April 2014 replaces the core functions of resource management RM and finance operations FO as terms Financial Management integrates these core functions under one term Army Financial Management is comprehensive in scope from developing and analyzing funding requirements distributing available funds executing and maintaining controls and auditable records and producing internal management and external accounting reports This involves establishing a responsive and realistic requirements process and inculcating a cost culture that incentivizes good stewardship The key system enabler for accomplishing Army FM is the General Fund Enterprise Business System GFEBS GFEBS is the Army s integrated financial management system for funds distribution execution and reporting The system provides real time visibility of transactions as well as historical data to enable better analyses and to make better informed decisions GFEBS complies with statutory and regulatory requirements

enforces internal controls and is the Army's centerpiece for achieving unqualified financial audit opinions GFEBS is an Enterprise Resource Planning ERP system and like all ERPs results in the integration of related data as well as changes to business processes The FM mission includes support to stability operations such as providing FM support to host nation banking institutions developing economic assessments for a theater of operations and coordinating with unified action partners to implement the United States instrument of economic power Unified action partners are those military forces governmental and nongovernmental organizations and elements of the private sector with whom Army forces plan coordinate synchronize and integrate during the conduct of operations Field manual 1 06 makes numerous changes from the first version and now contains eight chapters in which the financial management core competencies are described to reflect the broad reach of FM operations throughout the Army These five core competencies are Fund the Force Banking and Disbursing Accounting Support and Cost Management Pay Support and Management Internal Controls Chapter 1 discusses financial management mission principles and its core competencies It describes the tactical operational and strategic level support and the organization responsibilities and relationships with unified action partners The chapter articulates the different financial management staff elements and the organization structure including SRC 14 details Chapter 2 provides an overview of core competency fund the force Appropriations and authorization process is described to include the different applicable legislative key terms statutes and laws Chapter 3 discusses the core competency banking and disbursing A description of all aspects of banking support and disbursing support to include the close relationship between the two is explained in the various sections of the chapter Chapter 4 provides information about pay support as a core competency in relation to both active duty and reserve component pay Chapter 5 contains information on accounting support and cost management as core competencies It describes the stages of transactions at the strategic operational and tactical levels of accounting support It also describes the cost management process and its importance during every operation Chapter 6 covers the operational art and planning and all aspects of the military decision making process in concern to financial management operations Chapter 7 describes the management internal controls as a core competency and the responsibilities inherited during financial management operations Chapter 8 discusses the information management aspects of financial management operations It gives a description of the different automation systems in support of the mission

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